

# 2025 Doing Business in Brazil Legal Symposium

GEORGETOWN UNIVERSITY LAW CENTER MAY 12-14, 2025









### Get to know CTBL

The Center on Transnational Business and the Law (CTBL) focuses on the legal and public policy issues faced by businesses operating across borders in today's complex global economic environment. The Center's work is multifaceted and addresses current issues and developments in international business and commercial law through activities such as on-campus conferences, lectures, and seminars; related research and writing; outreach to business executives and private practitioners; and establishing and maintaining ties with relevant parts of the U.S. government and international community involved in transnational business and private international law matters.

"We are dedicated to exploring the developing legal and policy issues faced by businesses operating across national borders and are committed to engaging actively in the broader international law and policy conversation at Georgetown Law by bringing together corporate executives, private practitioners, government officials, students and scholars to promote thoughtful and timely discussion and analysis of important legal problems facing business".

### **Professor Don De Amicis**



Co-Director of the Center on Transnational Business and the Law

Don De Amicis' teaching and research focuses on legal and policy issues involving transnational business, including commercial law development. He is a member of tribunals of the European Bank for Reconstruction and Development and Inter- American Development Bank that hear appeals from cases involving corruption, fraud and collusion. He is also involved in international dispute resolution as an independent arbitrator and mediator.

From 2011 to 2014, Professor De Amicis was General Counsel of the International Development Finance Corporation, U.S. government's international development finance institution that supports private sector investment in infrastructure through project finance and political risk insurance. For 25 years prior to the DFC appointment, he was a partner at Ropes & Gray LLP, an international law firm, with a practice that focused on corporate, finance, and restructuring matters. Professor De Amicis has long been active in the American Bar Association and its rule of law initiatives; he served as chair of the ABA Section of International Law and is currently serving on the ABA's Center for Human Rights.

### **Professor David P. Stewart**

Co-Director of the Center on Transnational Business and the Law



David P. Stewart teaches in the area of International and Transnational Law and co-directs the Global Law Scholars program and the Center for Transnational Business and the Law. He joined the faculty in 2008 following a career in the Office of the Legal Adviser, U.S. Department of State, where he served as Assistant Legal Adviser for Private International Law, Diplomatic Law and Litigation, African Affairs, Human Rights and Refugees, Law Enforcement and Intelligence, and International Claims and Investment Disputes, among other positions. He was previously in private practice at Donovan Leisure Newton & Irvine in New York City.

### Get to know IBDL

The Brazilian Institute of Legislative Law (IBDL) is a center of excellence dedicated to the study and advancement of Legislative Law in Brazil and globally. Founded in 2019 by a group of distinguished jurists, the institute seeks to foster the study and development of Legislative Law. Through courses, lectures, publications, and research, IBDL provides essential resources for understanding the Brazilian legislative system and legal issues related to legislative activity. As a result, it has become a key platform for dialogue and the enhancement of both national and international legislative frameworks.

Following the pandemic, IBDL hosted the 1st Brazilian Congress on Legislative Law in 2022 at ALESP in São Paulo.

Building on the success of its inaugural event, IBDL organized several exclusive events on topics of legal and academic significance. In 2023, it held multiple national conferences, including the Legal Security and Economic Law Forum in partnership with UNICEUB in April, the Legal Security and Development Seminar in Rio de Janeiro in August, and the 1st International Arbitration Forum of Brasília in October.

In 2024, IBDL expanded its reach with two major international events: the Chicago Forum, in collaboration with the University of Chicago Law School, and the Ibero-Brazilian Congress on Law and Economics in Madrid and Salamanca, in partnership with the University of Salamanca. Both events garnered widespread recognition from a highly distinguished audience.

### Professor Murillo de Aragão

President of the Brazilian Institute of Legislative Law



Prof. Murillo de Aragão is a lawyer, journalist, political scientist, and speaker. He is the founder and CEO of Arko Advice Pesquisas, the largest political analysis firm in Brazil. He is also a founding partner of MDA LAW - Murillo de Aragão Advogados e Consultores.

He graduated from the University Center of Brasília (CEUB) with a law degree and holds a master's in Political Science and a doctorate in Sociology from the University of Brasília.

He is the founder and president of the Brazilian Institute of Legislative Law, an adjunct professor at Columbia University (New York), and a columnist for the website Migalhas and the magazines VEJA and Conjuntura Econômica (FGV).

## About **Doing Business in Brazil Legal Symposium 2nd edition**

Who doesn't recall the front page headline on The Economist in 2009, "Brazil Takes Off", with a skyrocketing Christ Redeemer, symbolizing a new era for the Brazilian economy? The article concluded with an intriguing message that, "perhaps the biggest danger facing Brazil was hubris." Sixteen years later, Brazil is again under the Presidency of Luiz Inácio Lula da Silva, the same president at the time of the skyrocketing Christ. A lot has happened since then, including a new front page on The Economist in 2013. This time, however, the picture depicted a descending Christ, with the poignant question: "Has Brazil Blown It?"

The year 2024 was marked by Brazil's leadership in the G-20, not only because of its presidency, but also due to its shared experience in fighting poverty and investing in clean and sustainable energy. Just like the U.S., Brazil is a presidential republic organized in the format of a federation of states with different political-economic contexts. This structural similarity has turned into a relevant indicator for the future challenges to be faced by the southern – and younger – country, showing the importance of comparative exercises.

Comparing economies based on their attractiveness to foreign investment has always been a challenge. Multiple ranking systems have tried to implement methodological grounds for a fair comparison between different legal regimes, economic and cultural realities. One of the most well-known rankings was the World Bank Group's Ease of Doing Business Index. A higher position on that ranking indicated that the country had better and simpler regulations for businesses, while a lower position suggested the need to eliminate regulatory burdens and emphasize the decision-making role of entrepreneurs.

Although the original Ease of Doing Business Index was discontinued in September 2021, its legacy highlights the importance of this complex comparative exercise, which was succeeded by the World Bank's new B-Ready project. B-Ready Pilot 1 was launched in September 2024 and it showed considerable methodological and conceptual differences with its previous iteration. The main development from its predecessor is its progressive view about how a national regulatory framework can serve as "a critical element for functioning markets."

Other differences between the two indexes reflect the evolution of corporate governance and the prevailing stakeholder theory, which advocates that companies should not only consider the interests of their shareholders, but also of broader economic stakeholders such as their workers, clients, and of the society as a whole. Instead of focusing on investor's interests only, B-ready adopts a more comprehensive approach to business, looking at the private sector as a composition of different individuals who would have something "at stake" in the company's activities.

Honoring the Ease of Doing Business legacy and the future inclusion of Brazil as one of the 170 economies that are expected to be covered on B-Ready's Pilot 3, whose data collection phase is expected to begin in the end of 2025, the Second Edition of the "Doing Business in Brazil Legal Symposium" will unpack the main legal issues and guidance pertaining to foreign investors who seek a greater understanding of Brazil's investment climate.



### **About the author**

Ana Sofia Monteiro Signorelli (Doing Business in Brazil Lead event organizer)

Partner at Buzzi Signorelli Advocacia and a Consultant at the World Bank's B-Ready initiative at the IFC, Sofia graduated cum laude in International Relations and Economics at IBMEC/RJ and in Law at the Federal University of Rio de Janeiro. She holds a MSc degree in Finance at COPPEAD/UFRJ, as well as a postgraduate specialization in Competition and Economic Law at FGV and an LLM in International Business and Economic Law with a concentration in International Arbitration from the Georgetown University.

After spending three years at the Brazilian Competition Authority (CADE), where she served as a General-Coordinator, responsible for analyzing mergers and monopolization cases in service sectors, Sofia clerked at the Brazilian Supreme Court, focusing on the Economic Analysis of Law, from where she left with a Fulbright Scholarship as a Visiting Scholar at the George Washington University, where she summarized her Ph.D. research, to be defended at the University of São Paulo soon. Sofia has been organizing the Doing Business in Brazil since its first edition while serving as a fellow at CTBL and a Consultant at the World Bank Group's B-Ready project.



**MONDAY** 

### May 12

08:30 am

**Opening Remarks** 

09:20 am

**Keynote Speaker Firechat** 

10:00 am

**Coffee Break** 

10:30 am

**Keynote Speaker Firechat** 

11:30 am

Panel 1 – Regulatory Litigation in Brazil; the end of Chevron deference

12:45 pm

Lunch

01:45 pm

Panel 2 – Brazilian Transportation

Infrastructure

03:00 pm

Panel 3 – Brazilian Tax Reform Implementation

04:15 pm

Coffee Break

04:45 pm

Panel 4 – Artificial Intelligence, Cybersecurity and the Law

06:00 pm

Panel 5 – International Trade, investments and legal certainty

07:30 pm

**Cocktail** (hosted by Steptoe)

**TUESDAY** 

**May 13** 

09:00 am

**Keynote Speaker Firechat** 

09:45 am

Panel 6 – Forum Shopping, frivolous litigation and The Business Environment

11:00 am

**Coffee Break** 

11:30 am

Panel 7 – Regulation of Digital Platforms and Antitrust Considerations

12:45 pm

Lunch

01:45 pm

Panel 8 – Brazilian Cross-border insolvency regime and the Treatment of Labor Creditors

03:00 pm

Panel 9 – Energy Transition in Brazil

04:15 pm

Coffee Break

04:45 pm

Panel 10 - ADR in Public Administration

06:00 pm

Panel 11 – The Constitutionality of Arbitration

07:15 pm

Cocktail

#### **WEDNESDAY**

### May 14

09:00 am

Panel 12 – Intellectual Property Challenges in Brazil: Illegal Commerce, Smuggling, Organized Crime and Public Security

10:15 am

**Coffee Break** 

10:45 am

Panel 13 - Cryptocurrency, Money Laundering and Online Betting

12:00 pm

**Closing Remarks** 

### Day 1

### Panel Information

### Monday, May 12

### Regulatory Litigation in Brazil; the end of Chevron deference

As Brazilian courts become increasingly central to the resolution of regulatory disputes, this panel examines the growing judicial role in interpreting—and at times redefining—the scope of administrative power. What does litigation of administrative proceedings look like in today's Brazil? How are courts shaping regulatory outcomes, and what are the implications for legal certainty, business strategy, and the rule of law? Bringing together diverse perspectives, this panel aims to discuss how the Brazilian judiciary views its own role in regulatory matters. Panelists will also examine the U.S. Supreme Court's recent decision in Loper Bright Enterprises v. Raimondo, which overturned the longstanding Chevron doctrine of deference to administrative agencies. That ruling may mark a historic shift in how courts engage with regulatory interpretation in the United States—offering a compelling lens through which to consider the Brazilian experience and its evolving legal landscape.

#### **Brazilian Transportation Infrastructure**

In recent years, Brazil's transportation infrastructure sector has undergone major transformations, driven by regulatory reforms and evolving models of financing and public-private partnerships. This panel will examine the progress, bottlenecks, and opportunities shaping the development of road, rail, airport, and port infrastructure across the country. How do legal and institutional frameworks affect project execution and long-term sustainability? What roles do the public and private sectors play in fostering investment and addressing Brazil's enduring logistical challenges? Gathering experts from different parts of the industry, this panel will explore the structural hurdles confronting infrastructure projects in Brazil and identify strategies to strengthen regulatory coordination, enhance legal certainty, and expand the appeal of Brazil's infrastructure market to global investors.

### **Brazilian Tax Reform Implementation**

The panel will discuss the paths for the implementation of the Tax Reform in Brazil, highlighting the operational challenges, the impacts on the federaal entities and the economic sectors, and provide perspectives for the transition from the current model. Experts and representatives of the public authorities will bring reflections on how to ensure effectiveness, tax justice and legal certainty in this process of structural transformation.

### Artificial Intelligence, Cybersecurity and the Law

As artificial intelligence systems become more integrated into critical infrastructures and decision-making processes, countries are racing to address the legal and cybersecurity risks they pose. Can existing legal frameworks and data protection laws effectively manage the dual challenges of innovation and security—or is a new legal architecture required? Should regulation prioritize ethical safeguards, national security, or economic competitiveness? This panel brings together leading experts to explore these pressing questions, with a spotlight on Brazil's evolving legal landscape— the enforcement challenges of the LGPD, debates surrounding AI regulation, and the increasing role of the Brazilian Data Protection Authority and the National Committee of Cibersecurity in shaping the country's digital future.

### International Trade, investments and legal certainty

Legal stability and predictability are key to strengthening international trade and attracting foreign investment. This panel brings together experts to explore how upholding the Rule of Law helps build a trustworthy business environment, where companies and investors can operate with legal certainty. The discussion will examine the challenges faced by both Brazil and the United States, as well as the unique features of their legal systems, highlighting the importance of legal certainty for strong commercial and economic relations—especially in times of crisis.

### Day 2

Tuesday, May 13

### Forum Shopping, frivolous litigation and The Business Environment

This panel examines the implications of forum shopping and frivolous litigation on business dynamics and judicial efficiency. Experts will discuss the economic impacts, legal strategies, and institutional responses shaping corporate decision-making. Key topics include jurisdictional competition, abusive lawsuits, and their role in influencing business environments. The session aims to propose solutions balancing fair judicial access and robusteconomic development.

### **Regulation of Digital Platforms and Antitrust Considerations**

As digital platforms transform the way we live, work, and compete, regulators around the world are grappling with how to respond. Are current antitrust laws adequate to rein in self-preferencing, data monopolies, and gatekeeping behavior—or is it time to rewrite the rulebook? Should global coordination guide this effort, or will each country chart its own path? This panel brings together diverse voices to unpack these urgent questions, with a spotlight on Brazil's regulatory initiatives—such as the Supreme Court's review of the Marco Civil da Internet, the proposed "Fake News" legislation ), the emerging "Brazilian DMA", and the Ministry of Finance's 2024 proposal to modernize Brazil's competition law for the digital platforms age.

### **Panel Information**

### Brazilian Cross-border insolvency regime and the Treatment of Labor Creditors

As cross-border insolvencies become increasingly common in an interconnected global economy, courts and policymakers face the challenge of reconciling different legal systems, especially when it comes to protecting labor creditors. How should Brazil balance its commitment to international cooperation with its strong constitutional protections for workers? Should labor claims be given priority across borders, or does that risk undermining the effectiveness of cross-border restructuring? This panel brings together experts in insolvency law to examine Brazil's evolving legal framework and its impact on workers in cross-border insolvency proceedings.

#### **Energy Transition in Brazil**

As the global community accelerates efforts toward decarbonization, Brazil stands at a pivotal crossroads, endowed with vast renewable energy resources and a dynamic regulatory landscape. In recent years, the country has made significant progress in expanding its clean energy matrix, particularly in wind, solar, and biofuels, while addressing challenges related to energy equity, infrastructure, and investment. This panel will explore Brazil's evolving energy mix, the legal and policy frameworks shaping the transition, and the role of public-private partnerships in fostering innovation and resilience in the energy sector. Special attention will be given to regional development opportunities, international cooperation, and the country's strategic positioning in a just and inclusive energy transition.

#### **ADR in Public Administration**

This panel willexplorethe use and challenges of Alternative Dispute Resolution (ADR) in the context of Public Administration in Brazil. Mediation, conciliation and arbitration have established themselves as effective tools to promote efficiency, savings and the pacification of conflicts involving public entities. Regulatory advances, practical experiences, institutional obstacles and perspectives for expanding the use of ADR in the administrative and judicial spheres will be discussed.

### The Constitutionality of Arbitration

The panel willexplore the legal framework and constitutional underpinnings that govern arbitration processes, and examine how arbitration interacts with constitutional principles, such as the right to a fair trial, access to justice, and due process. It will also address constitutional limits on arbitration, especially in relation to the enforcement of arbitral awards and the role of courts in reviewing arbitration agreements, and the balance between judicial authority and private dispute resolution. Finally, the panel will analyze emerging challenges to arbitration's constitutionality in the context of modern legal systems, including the arbitrators' duties to control the constitutionality of norms and whether arbitrators are bound by judicial precedents.

### Day 3

### Wednesday, May 14

### Intellectual Property Challenges in Brazil: Illegal Commerce, Smuggling, Organized Crime and Public Security

In the context of Brazil's evolving economy, the protection of intellectual property (IP) is increasingly challenged by illegal trade, smuggling, and organized crime. These activities lead to billions [of dollars] of financial losses each year, affecting consumers, businesses, and government revenues. This panel will explore whether current enforcement strategies are adequate or if new legal measures are needed. It will also consider whether Brazil should collaborate internationally or focus on domestic policy improvements.

### Cryptocurrency, Money Laundering and Online Betting

The enactment of Law No. 14,790/2023 brought greater transparency and legal certainty to Brazil's betting sector by regulating payment methods, requiring user identification, and establishing control mechanisms to combat money laundering and the financing of terrorism. This panel will discuss the regulatory developments since 2018 and the main legal and operational challenges of the sector, such as the growing verticalization and the role of cryptocurrencies and outsourced payment systems as potential channels for illicit financial activity. The Panelwill also address issues of the current regulatory framework, including restrictions on the ability of states and municipalities to operate lotteries.

#### **Opening Remarks**



Maria Luiza Ribeiro Viotti

Ambassador of Brazil to the United States

Ambassador Viotti has a degree in Economics from AEUB and a master's degree in Economics from the University of Brasília (UnB). She was Permanent Representative of Brazil to the United Nations from 2007 to 2013. During her career, she held positions in the areas of trade promotion, multilateral organizations and bilateral policy (South America). She was Under-Secretary-General for Asia and the Pacific and BRICS Sherpa. She served at the Brazilian Embassy in Bolivia and at the Brazilian Mission to the UN as First Secretary, later as Minister-Counselor and finally as Permanent Representative. She was Ambassador of Brazil to Germany (2013–2016) and Chief of Staff of the UN Secretary-General (2017–2021).

#### Keynote Speaker Firechat: Brazil from the perspective of multilateral organizations

**Interviewed by Professor Don De Amicis** 



Ilan Goldfajn President of the Inter-American Development Bank

He was elected president of the IDB in November 2022, after serving as director of the Western Hemisphere Department at the International Monetary Fund. Previously, he was governor of the Banco Central do Brasil (2016-2019), where he led several modernization reforms, including promoting financial inclusion through Brazil's fast digital payment system (PIX). He has also held several academic positions and high-ranking roles in Brazil's financial sector. In 2017, he was elected Central Banker of the Year by The Banker magazine. Mr. Goldfajn holds a doctorate in economics from MIT, and master's degree in economics from the Pontificia Universidade and has taught economics at universities in Brazil and the U.S. He is fluent in four languages.

#### Keynote Speaker Firechat: The role of Brazilian courts in shaping the business environment

Interviewed by Ana Sofia Monteiro Signorelli



Justice Luís Roberto Barroso
Brazilian Supreme Court's Chief Justice

Justice Luís Roberto Barroso is a Justice of the Federal Supreme Court of Brazil (STF) and currently serves as its Chief Justice. Appointed to the Court in 2013, he is widely recognized for his contributions to constitutional law, human rights, and democratic values in Brazil. He has also served as President of the Superior Electoral Court and currently serves as the President of the Brazilian National Council of Justice (CNJ), responsible for overseeing the whole Brazilian Judiciary system. Justice Barroso holds an LLM. from Yale Law School and a PhD in Public Law from the State University of Rio de Janeiro (UERJ), where he also teaches Constitutional Law and Fundamental Rights. With a post-doctorate study at Harvard Law School as a senior visiting scholar, Barroso has published extensively on constitutional theory, individual rights, and the rule of law, and he is known for his progressive and reform-oriented jurisprudence.

#### Panel #1: Regulatory Litigation in Brazil; the end of Chevron deference



### Honorable Judge Edilson Vitorelli Judge at the Federal Court of Appeals for the 6th Region in Brazil

Judge Edilson Vitorelli serves on the Federal Court of Appeals for the 6th Region in Brazil and is an Adjunct Professor of Civil Procedural Law at the Federal University of Minas Gerais (UFMG). He holds a PhD in Law from the Federal University of Paraná (UFPR), with postdoctoral studies at the Federal University of Bahia (UFBA) and the Max Planck Institute in Luxembourg. He has held visiting positions at Harvard Law School and Stanford University (USA), as well as at the Universities of Münster (Germany) and Sydney (Australia). Before joining the judiciary, Judge Vitorelli served as a Federal Prosecutor for nearly fifteen years. During that time, he was honored three times with the Prêmio República, which recognizes outstanding performance within the Federal Prosecution Service. He was a member of the task force responding to the Mariana and Brumadinho environmental disasters and served as one of the negotiators and signatories of the Brumadinho Global Settlement — the largest judicial settlement ever reached in Latin America, exceeding R\$ 37 billion. In 2019, he was awarded the Cappelletti Book Prize for his academic contributions.



#### Justice Luís Roberto Barroso Brazilian Supreme Court's Chief Justice

Justice Luís Roberto Barroso is a Justice of the Federal Supreme Court of Brazil (STF) and currently serves as its Chief Justice. Appointed to the Court in 2013, he is widely recognized for his contributions to constitutional law, human rights, and democratic values in Brazil. He has also served as President of the Superior Electoral Court and currently serves as the President of the Brazilian National Council of Justice (CNJ), responsible for overseeing the whole Brazilian Judiciary system. Justice Barroso holds an LL.M. from Yale Law School and a PhD in Public Law from the State University of Rio de Janeiro (UERJ), where he also teaches Constitutional Law and Fundamental Rights. With a post-doctorate study at Harvard Law School as a senior visiting scholar, Barroso has published extensively on constitutional theory, individual rights, and the rule of law, and he is known for his progressive and reform-oriented jurisprudence.



### **Professor Paul Smith**Professor at Georgetown University Law Center

Paul M. Smith is a Visiting Professor from Practice at Georgetown University Law Center, where he teaches Constitutional Law and Election Law. A renowned appellate advocate, Smith has argued 21 Supreme Court cases, including Lawrence v. Texas, the landmark gay rights case, and Brown v. EMA, involving the First Amendment as applied to video games. Chambers USA has repeatedly named Professor Smith one of the country's leading lawyers in appellate litigation, media and entertainment law, and First Amendment litigation for multiple years. In 2010, The National Law Journal named him one of the "Decade's Most Influential Lawyers," and the ABA Section of Civil Rights and Social Justice gave him its prestigious Thurgood Marshall Award for his work promoting civil rights and civil liberties. Professor Smith graduated from Amherst College and Yale Law School, where he was Editor-in-Chief of the Yale Law Journal.



Ticiano Figueiredo Partner at Figueiredo Advogados

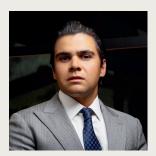
Ticiano Figueiredo is a Master's student in the Executive Master of Business Administration program at MIT Sloan School of Management, Class of 2026. Holds a Master's degree in Business Administration and Strategy from Fundação Dom Cabral (MG), and a specialization in Economic Criminal Law from the University of Coimbra (Portugal). Earned a Law degree from the University of Brasília (UnB). Founder of the law firm Figueiredo & Velloso. Partner at Legend Wealth Management, co-founder of Legend Legal Assets.



Mariana Vianna (Moderator)
LL.M. Candidate at Georgetown University Law Center

Mariana is currently pursuing an LL.M. degree at Georgetown University Law Center. She holds a Master's degree in Public Law from the State University of Rio de Janeiro (UERJ) and a Bachelor of Laws (LL.B.) from Fundação Getulio Vargas (FGV-RJ). She has over seven years of experience as an infrastructure and regulatory attorney in Brazil, advising clients in public procurement processes, negotiating, and providing legal counsel on government contracts. As part of her LL.M. program, Mariana completed an externship at the Legal Vice Presidency of the World Bank, working in the Development Finance Department.

#### Panel #2: Brazilian Transportation Infrastructure



**Gustavo Sabóia**Former Chief of Advisory to the Minister of Infrastructure

Lawyer with practice focused on regulatory affairs and infrastructure. Master of Laws (2024). Former Secretary-General of the Senate (2021-2025). Former Chief of Advisory to the Minister of Infrastructure (2019-2020).



**Marcelo Guaranys** Former Chairman of the Brazilian National Aviation Agency

Marcelo holds a master's and a bachelor's degree in law, as well as a bachelor's degree in economics. Throughout his career, he has held several positions in the federal public administration, including Executive Secretary of the Ministry of the Economy (2019–2022), Deputy Chief for Policy Analysis and Monitoring at the Chief of Staff's Office of the Presidency (2016–2018), and Chairman of the National Aviation Agency – ANAC (2011–2016). He is currently a partner at Demarest Advogados.



**Marta Viegas** Alternate Executive Director for Brazil and Suriname at the IDB Group

Marta is the Alternate Executive Director for Brazil and Suriname at the IDB Group, overseeing strategic initiatives at IDB, IDB Invest, and IDB Lab. With over 25 years of experience in international law, development finance, corporate governance and compliance, she has advised global institutional investors, companies and their boards in cross-border projects involving 26 countries of Latin American and the Caribbean. Before joining the IDB Group, Marta practiced law for nearly two decades at leading Brazilian and US firms. Marta is a certified ESG Director, speaker, and gutther an appropriate investing, and supplied the product of the propriate investing, and supplied the production of and author on governance, impact investing, and sustainability. She holds an LL.M from Northwestern University and a law degree from the Catholic University of Sao Paulo.



Senator Marcos Rogério **Brazilian Senator** 

Senator Marcos Rogério holds a bachelor's degree in law, a master's degree in public administration, and is currently pursuing a doctorate in constitutional law. Before becoming a Senator of the Republic, he served as a Federal Deputy for two terms and as a City Councilor in Ji-Paraná (RO). He currently chairs the Senate's Commíttee on Infrastructure Servicés.



**Vinicius Ladeira Deputy Director at SEST-SENAT** 

Graduated in Mechanical Engineering from the University of Brasília and holds a Law degree from the Pon fical Catholic University of Goiás. He holds a Master's degree in Public Administration from the Brazilian Institute of Education, Development, and Research. Additionally, he holds an MBA in Business Management from Fundação Dom Cabral, an Executive MBA in Marke ng from the School of Adver sing and Marke ng (ESPM), and an MBA in Finance from the Brazilian Institute of Capital Markets (IBMEC). He served as the national coordinator of the Despoluir Environmental Program and is currently the National Deputy Director of SEST SENAT. Within the Sistema Transporte, he leads the efforts related to the sector's participation in COP30, contributing to the industry's gaenda at this alohal climate change event industry's agenda at this global climate change event.



Renan Freitas (Moderator) LL.M. Candidate at Georgetown University Law Center and Regulatory Law Chair ar BrazLa

Renan is an associate attorney at Manesco Advogados, with experience in public contracts disputes, regulatory law and concession agreements. He is currently pursuing an LLM in International Business & Economic Law at Georgements (Class of 2025), where he is the Chair of Regulatory Law the Brazilian Law Students Association (BrazLa). He also holds a Bachelor of Laws from University of Brasília (UnB),

#### Panel #3: Brazilian Tax Reform Implementation



**Andréa Mussnich Barreto Attorney of the Brazilian National Treasury** 

Attorney and General Coordinator of Tax Affairs of the Brazilian National Treasury (PGFN). She holds a Master's Degree in Tax Law from FGV's São Paulo Law School. Member of the legal analysis group (GAJ) of the technical advisory program for consumer tax reform (PAT-RTC), organized by the Brazilian Ministry of Finance, to support the preparation of draft laws resulting from the consumption tax reform.



**Justice Luiz Fux Brazilian Supreme Court Justice** 

Minister of the Federal Supreme Court (STF) appointed on February 10, 2011 and sworn in on March 3, 2011, after unanimous approval by the Constitution and Justice Commission of the Federal Senate. Prosecutor – from 1979 to 1982. Judge of the State of Rio de Janeiro. Approved in first place in a competition of tests and titles – 1982. Judge of the Court of Appeals and Judge of the State Court of Justice of Rio de Janeiro. Promoted by merit. Minister of the Superior Court of Justice – from 2001 to March 2011. Professor at the Faculty of Law of the State University of Rio de Janeiro. Approved with a grade of 10, with distinction and praise. Author of more than 20 works on civil procedure. President of the Commission for the Elaboration of the new Code of Civil Procedure – in force since 2016. National and international lecturer guest of Harvard Law School. Oxford in force since 2016. National and international lecturer, guest of Harvard Law School, Oxford University, Council of the Americas. Member of the Brazilian Academy of Legal Letters and the Brazilian Academy of Philosophy. Founding member of the Brazilian Academy of Letters of Magi.



Luiz Gustavo Bichara Partner at Bichara Advogados

Founding partner of Bichara Advogados, with over 30 years' experience, and Special Tax Attorney for the Federal Council of the Brazilian Bar Association (OAB). He was a member of the committee of jurists set up by the Federal Senate to reform the legislation on administrative and tax proceedings and of the technical support committee for the diagnosis of tax litigation at the National Council of Justice (CNJ).



**Menndel Macedo** Partner at Menndel e Melo Advogados

Tax Lawyer. Bachelor of Laws from UniCeub. Specialization in Law, State and Constitution from SuiJuris. MBA at the Massachusetts Institute of Business (MIB) Specialization in Tax Accounting at IBET. Legal Director of the Brazil-Asia Chamber (CBA). Tax Scientist at the National Federation of Port Operations (FENOP). Specialist and Authority in Tax Reform. Operations in the continents: Asia, Europe, North America and South America.



Professor Victoria Perry Professor at Georgetown University Law Center

Professor at Georgetown Law's Graduate Tax Program. Former Deputy Director of the Fiscal Affairs Department of the International Monetary Fund. She spent 2022 as a Visiting Professor of Taxation at Oxford University. Prior to joining the IMF, she was the Deputy Director of the Harvard University International Tax Program. Former president of the National Tax Association, and of the American Tax Policy Institute, former Chair of the Value Added Tax Committee of the American Bar Association Section of Taxation. Vice president of the International Institute of Public Finance. She received her BA from Yale University and her JD from Harvard Law School.



**Robson Maia** Vice-President of the Brazilian Institute of Tax Studies - IBET

Graduated in Law from the Federal University of Rio Grande do Norte. Professor of Undergraduate, Graduate and Master's Degrees in Tax Law at PUC/SP. Director of International Relations at IDEPE. Member of the Institutional Council of the Tax Academy of the Americas – ATA. He is a member of the Institute of Lawyers of São Paulo (IASP) and of the Brazilian Institute of Studies in Administrative, Financial and Tax Law (IBEDAFT). Evaluator and Reviewer of academic articles at the National Council for Research and Graduate Studies in Law – CONPEDI. Master and Doctor in Tax Law from the Pontifical Catholic University of São Paulo – PUC/SP. Vice-President and professor at the Brazilian Institute of Tax Studies – IBET. Member of the Superior Council of Law of FECOMERCIO. Member of the Advisory Board of the Potiguar Institute of Tax Law – IPDT.



Daniela Innecco (Moderator) Secretary General of the Brazilian Institute of Legislative Law - IBDL

Daniela is a senior associate at Murillo de Aragão Advogados e Consultores and Secretary General of the Brazilian Institute of Legislative Law – IBDL Graduated in Law 2004, Postgraduate in Public Law in 2005/2006, in Labor Law and Labor Procedure in 2012/2014 and in Tax Law in

#### Panel #4: Artificial Intelligence, Cybersecurity and the Law



**Alberto Leite Founder of FS Security** 

Graduated in business administration, Alberto Leite is the founder and Chairman of the Board of FS Security, a leading Brazilian cybersecurity company he established in 2009. He also founded EXA Security in 2023, where he serves as Chairman of the Board. Under his leadership, FS Security has grown into a technology ecosystem encompassing cloud computing, digital content, microinsurance, and digital publishing. Leite is a senior partner at Insights Investments, with a portfolio of over 40 investments, including four unicorns. In 2016, he was recognized by Forbes as one of Brazil's top CFOs under 40 one of Brazil's top CEOs under 40.



Carmem Domingues White House Presidential Innovation Fellow

Graduated in applied mathematics and economics from Harvard University, Carmem Domingues earned a master's degree in data science from Columbia University. At the present moment is a White House Presidential Innovation Fellow. She worked in finance, international development, political strategy, and tech startups before founding Datavima, a New York-based consultancy. She also worked at Oliver Wyman Labs and Enigma, leading data-driven projects across sectors. She also educates the public on tech through her YouTube channel and social media



**Federal Deputy Aguinaldo Ribeiro Brazilian Federal Deputy** 

Graduated in engineering, Aguinaldo Ribeiro is a federal deputy representing the state of Paraíba in Brazil's Chamber of Deputies, a position he has held since 2011. A member of the Progressive Party (PP), Ribeiro served as Brazil's Minister of Cities from 2012 to 2014 under President Dilma Rousseff and later as the government leader in the Chamber during President Michel Temer's administration. He has played a key role in shaping national fiscal policy as the rapporteur of Brazil's tax reform nd is currently the rapporteur of the Bill in the Chamber of Deputies on the Regulation of Artificial Intelligencé.



#### **Justice Mauro Campbell Marques** Justice at the Brazilian Superior Court of Justice

Graduated in law from Centro Universitário Metodista Bennett in Rio de Janeiro, Justice Mauro Campbell Marques served as a public prosecutor in the State of Amazonas, where he was appointed Attorney General for three consecutive terms. He was appointed to Brazil's Superior Court of Justice (STJ) in 2008 by President Luiz Inácio Lula da Silva. He has also served as director-general of the National Judicial School (Enfam) and held a seat on the Superior Electoral Court (TSE), where he acted as Electoral Inspector General from 2021 to 2022. In 2024, he became the National Inspector of Justice, overseeing the conduct of magistrates and notarial services throughout Brazil.



**Marcus D. Jadotte** Vice President of Government Affairs and Public Policy at Google Cloud

Graduated in political science, Marcus D. Jadotte is Vice President of Government Affairs and Public Policy at Google Cloud, a role he has held since August 2022. He leads global government engagement and policy strategy for the Cloud division. Prior to joining Google, he held senior positions in the defense and transportation sectors, including roles at Crowley Maritime, Raytheon/United Technologies, and AAR Corp. From 2014 to 2016, he served as Assistant Secretary for Industry & Analysis at the U.S. Department of Commerce under President Obama, promoting U.S. industry interests and global competitiveness.



Pietro Labriola **CEO of TIM** 

Graduated in economics from the University of Bari, Pietro Labriola is CEO and General Manager of TIM Group, a position he has held since January 2022. He leads the company's strategic and operational transformation, including its digital transition and international expansion. Prior to assuming this role, he served as CEO of TIM Brasil, where he oversaw the acquisition of Oi Móvel and the rollout of 5G. He previously held leadership roles across TIM's marketing and business transformation divisions, and earlier in his career worked at France Telecom, Cable & Wireless, and Boston Consulting Group.



Alisson Possa (Moderator) Professor at Instituto Brasileiro de Ensino, Desenvolvimento e Pesquisa - IDP

Alisson is a Partner at Possa Advocacia, professor at IBMEC Brasília and IDP – Instituto Brasileiro de Ensino, Desenvolvimento e Pesquisa, Alisson Alexsandro Possa is a constitutional lawyer and currently a Ph.D. candidate at IDP. He holds a Master's degree in Constitutional Law from IDP where he was benefit of the Alexandro of Marit for Outstanding Craditate of the 2021, 2024 where he was honored with the Award of Merit for Outstanding Graduate of the 2021–2024 Master's Program. He is a member of the Data Protection Working Group of the Brazilian Supreme Federal Court (STF), and also serves on the Data Protection Commission of the National Council of Justice (CNJ) and the Special Commission on Digital Law of the Brazilian Bar Association (OAB).

#### Panel #5: International Trade, investments and legal certainty



Justice André Mendonça Brazilian Supreme Court Justice

Justice of the Brazilian Supreme Court and the Superior Electoral Court. He served as Attorney General (2019 and 2021) and Minister of Justice and Public Security (2020). André Mendonça holds a Ph.D. in Law from the University of Salamanca, Spain. He was a Researcher and Visiting Professor at Stetson University, United States. He is a professor in the Doctoral Program in Rule of Law and Global Governance at the University of Salamanca, Spain. He also teaches Constitutional Law in undergraduate and graduate programs in Brazil.



**Professor Jennifer Hillman Professor at Georgetown University Law Center** 

Jennifer A. Hillman is a professor at Georgetown Law, faculty co-director of the Institute of International Economic Law (IIEL), and co-founder of the Center for Inclusive Trade and Development (CITD). She is a former member of the World Trade Organization (WTO) Appellate Body, and has also served as a commissioner at the United States International Trade Commission (USITC), general counsel at the Office of the United States Trade Representative (USTR), and ambassador/chief textiles negotiator. A leading voice in trade law, she co-authored a key casebook and has written extensively on WTO issues, Brexit, and climate-related trade policy. Hillman is a senior fellow at the Council on Foreign Relations (CFR) and co-chair of the Center for Climate and Trade. She is a recipient of the Women in International Trade (WIIT) Lifetime Achievement Award and the Washington International Trade Association (WITA) Lighthouse Award. Lighthouse Award.



**Marcelo Pinho** General Counsel, ABRASCE

Marcelo Pinho is a lawyer and specializes in Corporate Law, particularly in the areas of Contracts, Capital Markets, Mergers and Acquisitions, Corporate Governance, and Strategic Negotiations. Since 2014, he has acted as general counsel, where he leads the legal department. He has a solid academic background, with specializations from FGV and executive courses in negotiation and leadership from Harvard Law School. He is a member of the Special Committee on Corporate Law of the Brazilian Bar Association.



**Mariana Beltrame** Senior counsel at IDB Invest

Mariana is senior counsel at IDB Invest, the private sector arm of the IDB Group where she specializes in structured finance and corporate, trade and supply chain, and mobilization products, providing advice on IDB Invest financings across LAC. Before joining IDB Invest, Mariana worked as an attorney at IFC, private sector arm of the Worked Group, involved in IFC's advisory and investment operations. She also worked at Veirano Advogados and Shell. She holds a master's degree from Georgetown Law, a specialization in capital markets from the School of Law of Fundação Getulio Vargas (FGV SP), and bachelor's degree from the School of Law of Fundação Getulio Vargas (FGV RJ).



Thiago de Aragão **CEO at Arko International** 

Thiago de Aragão is a public affairs and geopolitical expert with over 20 years of experience, specializing in China-Latin America relations. He is the CEO of Arko International, a research and public affairs firm that helps clients navigate Latin America's complex political landscape. He holds a Master's in Global Policy from Johns Hopkins University and multiple industry certifications. As a senior associate at the Center for Strategic and International Studies and a non-resident fellow at the Institute of the Americas, he analyzes China-Latin America and and application of the American and translational studies and analyzes. advises over 100 international clients on political and regulatory risks. He has presented and published widely on the region's politics.



Ana Luiza Sanches (Moderator) Researcher at CITD

Ana Luiza Sanches is a Brazilian international trade lawyer based in Washington, DC. She is a researcher at Georgetown Law's Center for Inclusive Trade and Development (CITD) and previously worked with the Scholl Chair in International Business at the Center for Strategic and International Studies (CSIS). Ana has over 10 years of experience advising Brazilian and foreign clients on trade remedies (AD/CVD), tariff negotiations, and customs compliance. She has acted before the Brazilian government, Mercosur, and the WTO. Her work has been recognized by Chambers and Partners, Legal 500, Who's Who Legal, and Leaders League. Ana holds an LL.M. from Georgetown and an LL.B. from the University of São Paulo (USP).

#### Keynote Speaker Firechat: COP2025 and the Brazilian leadership in climate change

Interviewed by Murilo de Aragão



#### **Governor Helder Barbalho** Governor of the State of Pará

Helder Zahluth Barbalho was elected governor of the state of Pará in 2018 and, in 2022, was reelected in the first round, with more than 70% of the votes, being the most voted governor in Brazil. Previously, Helder was a councilman of Ananindeua (Pará), elected in 2000, being the most voted in the municipality. In 2002, he was elected state deputy, becoming the most voted for the position in the state of Pará. In 2004, he was elected to the position of mayor of Ananindeua, and in 2008, he was reelected. He graduated in administration from the University of the Amazon and has a postgraduate degree with an Executive MBA in public management from the Getúlio Vargas Foundation. Helder was Minister of Fisheries and Aquaculture, Minister-Chief of the National Secretariat of Ports and Minister of National Integration of Brazil.

#### Panel #6: Forum Shopping, frivolous litigation and The Business Environment



**Fredie Didier** General Director at Faculdade Baiana de Direito

Full Professor at the Faculty of Law of the Federal University of Bahia (UFBA), where he also earned his undergraduate and master's degrees. He holds a Ph.D. in Law from the Pontifical Catholic University of São Paulo (PUC/SP), a postdoctoral degree from the University of Lisbon, and livredocente (USP). He is an attorney and partner at Didier, Sodré e Rosa, and has served as Director-General of the Faculdade Baiana de Direito since 2006. He is the author of significant works in the field of Procedural Law.



Justice Benedito Gonçalves Justice at the Brazilian Superior Court of Justice

Justice of the National High Court of Justice, graduated in Law from the Federal University of Rio de Janeiro (UFRJ), holds a master's degree in law from Estácio de Sá University (UNESA), and was awarded an honorary doctorate by the Federal University of Rio de Janeiro (UFRJ). He entered the judiciary in 1988 through competitive examination as a Federal Judge, later serving as a member of the Federal Regional Court of the 2nd Region. Author and co-author of numerous legal publications, he served on the Superior Electoral Court from 2021 to 2023 and acted as General Electoral Inspector during Brazil's 2022 general elections. Currently, he is the Director-General of ENFAM.



**Murilo Aragão** President of the Brazilian Institute of Legislative Law

Prof. Murillo de Aragão is a lawyer, journalist, political scientist, and speaker. He is the founder and CEO of Arko Advice Pesquisas, the largest political analysisfirm in Brazil. He is also a founding partner of MDA LAW - Murillo de Aragão Advogados e Consultores. He graduated from the University Centre of Brazilia (CEUB) with a law degree and holds a matter in CEUB in the Lawyer and president of the lawyer and presi and a doctorate in Sociology from the University of Brasília. He is the founder and president of the Brazilian Institute of Legislative Law, an adjunct professor at Columbia University (New York), and a columnist for the website Migalhas and the magazines VEJA and Conjuntura Econômica (FGV).



Rodrigo Vilardo Vella Georgetown Alumni

Founding and managing partner at Vella Pugliese Buosi e Guidoni Advogados, Rodrigo is the global leader of Private Equity & Venture Capital at Dentons and serves on both its Global Board and Global Advisory Committee. He holds a Law degree from Universidade Presbiteriana Mackenzie, a specialization in Tax Law from PUC-SP, and an LL.M. from Georgetown University, where he is a member of the Latin American Alumni Advisory Board. A former Fundação Estudar Scholar, he also completed the Executive Leadership Program at Fundação Dom Cabral. With over 28 years of experience, Rodrigo has worked at international law firms and is a recognized authority in M&A, private equity, infrastructure, and complex multijurisdictional transactions.



**Tiago Asfor Rocha Lima** Partner at Cesar Asfor Rocha Advogados

Tiago Asfor Rocha Lima is a lawyer and partner at Cesar Asfor Rocha Advogados. Post-doctoral Visiting Scholar at Columbia Law School, New York. He holds a PhD in Procedural Law from the University of São Paulo, as well as a Master's and a Bachelor's degree in Law from the Federal University of Ceará. He was a member of the Brazilian Senate's Commission of Legal Experts responsible for drafting the Preliminary Bill of the New Commercial Code. He served as an electoral judge on the Regional Electoral Court of Ceará, in the legal expert category (2017–2019). He was President of the Center for the Study of Law Firms, Ceará Chapter (Cesa/CE). He teaches postgraduate courses in subjects related to Procedural and Business Law.



#### Fabio Malina Losso (Moderator) Partner at Losso Advogados

Attorney, holding a law degree from PUC/PR and a Ph.D. in Civil Law from the University of São Paulo (USP), he was a Visiting Scholar at the University of Chicago from 2013 to 2020. He served on the Dean's International Council of the Harris School of Public Policy (2009–2015), which he chaired from 2013 to 2015, and was a member of the Harris Council from 2015 to 2024. He serves on the boards and committees of major companies, with extensive experience as an independent board member, including roles as Chair and Vice Chair in the energy, financial, real sectors public transportation and rotatil posters. He is a board member at IRDI. estate, public transportation, and retail sectors. He is a board member at IBDL.

#### Panel #7: Regulation of Digital Platforms and Antitrust Considerations



#### Ana Sofia Monteiro Signorelli Georgetown alumni, Consultant at the World Bank and Partner at Buzzi Signorelli Advocacia

Sofia is a partner at Buzzi Signorelli Advocacia and a Consultant at the World Bank's B-Ready initiative at the IFC, Sofia graduated cum laude in International Relations and Economics at IBMEC/RJ and in Law at the Federal University of Rio de Janeiro. She holds a MSc degree in Finance at COPPEAD/UFRJ, as well as a postgraduate specialization in Competition and Economic Law at FGV and an LLM in International Business and Economic Law with a concentration in International Arbitration from the Georgetown University.



#### Honorable Judge Marcus Onodera Assistant Judge at the Brazilian Supreme Court

Assistant Judge of the Supreme Federal Court. Judge of the Court of Justice of the State of São Paulo. PhD in Law from the Law School of the University of São Paulo - Largo de São Francisco (2016). Approved for a Master of Comparative Law from Samford University, Cumberland School of Law (2008). Graduated in Law from the Law School of the University of São Paulo, Largo São Francisco (2001). Member of the Brazilian Center for Judicial Studies and Research - CEBEPEJ. Member of the Brazil-Japan Institute of Comparative Law. Member of the Brazilian Institute of Procedural Law (IBDP). Deputy Director of Legislative Affairs at AMB from 2011 to 2013. Secretary-General of the Committee for Analysis of the New Code of Civil Procedure Project established by AMB. Scholarship holder from the Ministry of Foreign Affairs of the Government of Japan for the training of future Nikkei leaders of the next generation. Scholarship recipient from the Ministry of Foreign Affairs of the Government of Taiwan for the development of leaders in Latin America. Visiting Foreign Judicial Fellow at the Federal Judicial Center, Washington, D.C. (2015).



**Lilian Cintra** Secretary for Digital Rights at Brazil's Ministry of Justice and Public Security

Lilian Cintra holds a Ph.D. and a Bachelor's degree in Law from the University of São Paulo (USP), with international experience as a visiting researcher at Harvard Law School's Institute for Global Law and Policy (IGLP). She also took part in an exchange program at Sciences Po, coordinated USP Law School's Law and Poverty Group, and was a substitute professor of commercial law at the University of Brasília (UnB). She has served as an advisor to Justice Ricardo Lewandowski at the Brazilian Supreme Court and at the Ministry of Justice and Public Security (MJSP). She is currently Secretary for Digital Rights at the MJSP.



**Howard Shelanski** Professor at Georgetown University Law Center

Howard Shelanski is a professor at Georgetown University Law Center and co-head of Davis Polk's Antitrust & Competition practice. He served as Administrator of the White House Office of Information and Regulatory Affairs from 2013 to 2017. Previously, he was Director of the FTC's Bureau of Economics, where he supervised economic analysis and advised the Commission on economic policy matters. From 2009 to 2011, he served as the Bureau's Deputy Director. Before joining the FTC and the Georgetown Faculty, he was Chief Economist of the Federal Communications Commission from 1999 to 2000, and a Senior Economist for the President's Council of Economic Advisers at the White House from 1998 to 1999



Roberto Potter (Moderator) LLM Candidate at Georgetown University Law Center and Chair of Antitrust at BrazLA

Roberto is a senior associate at Caminati Bueno Advogados, with extensive experience in Competition/Antitrust Law. He is currently pursuing an LL.M. in International Business and Economic Law at Georgetown University (Class of 2025), where he is the Chair of Antitrust at the Brazilian Law Students Assocation (BrazLA). He also holds a specialization in Business Law from Fundação Getulio Vargas Law School (FGV-SP) and a Bachelor of Laws from the Pontifical Catholic University of São Paulo (PUC-SP).

#### Panel #8: Brazilian Cross-border insolvency regime and the Treatment of Labor Creditors



**Fernanda Wolf Chief Legal Officer at Grupo Abril** 

Chief Legal Officer at Grupo Abril. Fernanda received a Bachelor degree from Universidade Federal do Rio Grande do Sul and a Master of Laws (LLM) from the American University.



**Gustavo Salgueiro** Partner at Galdino Advogados

Gustavo has a Master of Laws in Procedural Law from the State University of Rio de Janeiro (UERJ) and a Bachelor of Laws from the same university. Partner at Galdino Advogados with more than 20 years of practice in national and international insolvency proceedings, he is also a member of the Legal Subcommittee on Credit Recovery at Febraban – Brazilian Federation of Banks.



Pedro Leão Senior Counsel at IFC - International Finance Corporation

International Finance Corporation. LL.M. from New York University School of Law. Postgraduate degree in Law and Economics from Fundação Getúlio Vargas. Bachelor's degree in Law from Universidade Presbiteriana Mackenzie and in International Relations from the University of São Paulo (USP)



**Professor Don De Amicis Professor at Georgetown University Law Center** 

Professor De Amicis is the faculty director of the Center on Transnational Business and the Law and the Executive Securities and Financial Regulation LL.M. program. He joined the faculty on a full-time basis in 2019 following a career as a partner at Ropes & Gray LLP, an international law firm, and as the Vice President and General Counsel of the Overseas Private Investment Corporation (now the Development Finance Corporation), the U.S. government's bilateral development finance institution. He has taught comparative law at the University of Arizona Law School, lectured at numerous foreign law schools, including Leiden University and the National Law University, Delhi, India, been a Fellow at the Netherlands Institute for Advanced Study in the Humanities and Social Sciences, and served as the Executive Director of the National Law Center for Inter-American Free Trade, a commercial law reform institute. for Inter-American Free Trade, a commercial law reform institute.



Angelo Prata de Carvalho (Moderator) Professor at the University of Brasília

Professor of Civil and Commercial Law at the University of Brasília. Partner at Ana Frazão Advogados. Holds a Ph.D., Master's, and Bachelor's degree in Law from the University of Brasília.

#### Panel #9: Energy Transition in Brazil



Federal Deputy Hugo Leal Brazilian Federal Deputy

Hugo Leal Melo da Silva has a law degree from UFRJ (1987) and a bachelor's degree in economics from Cândido Mendes University (1990). He is in his fifth term as a federal deputy, focusing on transportation, infrastructure, energy, economic development and public safety. He is the author of the Dry Law, current 2nd vice-president of the Mines and Energy Commission and vice-president of Energy Security of the Parliamentary Front for Natural Resources and Energy. He has already been general rapporteur for the 2022 Budget and chaired the Parliamentary Fronts in Defense of Safe Traffic and the PRF, as well as being vice-president of the Logistics and Infrastructure Front.



**Maria Elisa Cucio** Head of the Senior Corporate Affairs and Regulatory Departmentat Latam Airlines Brazil

Maria Elisa has a degree in Social Sciences from USP and in Law from Mackenzie, a master's and doctorate in Law and Political Economy from Mackenzie and is currently studying for a post-doctorate in corporate governance, legal certainty and communication at USP. She has more than 20 years' professional experience in legal and corporate affairs, including the sustainability and social responsibility agenda. She has worked in strategic positions in national and multinational companies, and she is a board member of FIESP and Aberje. She currently heads the Senior Corporate Affairs Regulatory Sustainability and External Communications Department the Senior Corporate Affairs, Regulatory, Sustainability and External Communications Department at Latam Airlines Brazil.



Natália Resende Secretary of Environment, Infrastructure and Logistics of the Government of São Paulo

Natália Resende - Secretary of Environment, Infrastructure and Logistics Federal Prosecutor, currently Secretary of Environment, Infrastructure and Logistics of the Government of São Paulo. currently Secretary of Environment, Infrastructure and Logistics of the Government of Sao Paulo. She has a PhD from PTARH/UnB with a focus on Network Infrastructure Regulation, is studying for a Master of Laws at the University of London, lectures on Public-Private Partnerships (FESP-SP, Mackenzie, PUC Minas), is a full member of the Airport Infrastructure Regulation Committee at FGV Direito Rio and is a board member of Companhia Paulista de Parcerias. She has a master's degree in Environmental Technology and Water Resources (UnB), a postgraduate degree in Law - Specialization in Economic Regulation (University of London), a postgraduate degree in Constitutional Law (UGF), a postgraduate degree in Tax Law (Estacio), a specialization in Regulation (LSE) and undergraduate degrees in Law (UniCEUB), Civil Engineering (UnB) and Accounting Sciences (FIPECAFI). She worked as a Legal Consultant at the Ministry of Infrastructure Infrastructure.



#### Professor José Ronaldo de Souza Júnior Professor at IBMEC/RJ

José Ronaldo de Souza Júnior is an economist with a distinguished academic and professional José Ronaldo de Souza Júnior is an economist with a distinguished academic and professional career. With a PhD in Economics from the Federal University of Minas Gerais (UFMG) and training in quantitative methods for forecasting technological innovations from MIT, he has built a solid career over almost two decades at the Institute for Applied Economic Research (IPEA). His experience also covers the energy sector, having worked at Petrobras for almost two years, where he deepened his knowledge of oil and gas. In academia, he combines his post-doctoral research in Regulatory Law at FGV Direito Rio with more than a decade of teaching economics at IBMEC/RJ. He is currently a partner and chief economist at Leme Consultores, where he advises clients on strategic decisions, complex economic analysis and the preparation of economic scenarios



### Eduany Pedro (Moderator) LL.M. Candidate at Georgetown University Law Center

Eduany Pedro is an Angolan lawyer currently pursuing an LL.M. in Environmental and Energy Law at Georgetown University Law Center. He holds academic credentials from the Catholic University of Angola, Agostinho Neto University, the University of Lisbon, Harvard Business School, and the University of Southern California. Eduany has gained practical experience in both the public and private sectors, including roles at Mayer Brown's Washington, D.C. office, Mayer Brown Brazil (Tauil & Chequer Advogados), MN Advogados & Associados, and the Angolan Ministry of Environment. He is an active member of the Association of International Energy Negotiators (AIEN), where he contributes to several taskforces, including those focused on renewable energy. Eduany has also coached law students in mock energy negotiations at the University of Houston Law Center.

#### Panel #10: ADR in Public Administration



Fernando Antonio da Silva Falcão Auditor at the Brazilian Court of Auditors - TCU

Auditor at the Brazilian Federal Court of Accounting (TCU) | Master of Laws (LL.M.) in International Business and Economic Law, Securities and Financial Law, Legal English Certificates at Georgetown University Law Center.



Juliana Loss de Andrade **Executive Director of FGV's Arbitration Chamber** 

Executive Director of FGV's Arbitration Chamber. Partner at Loss Andrade Conflict Resolution, Juliana Loss de Andrade is a lawyer and President of the Mediation Committee of the OAB RJ. Judicial Mediator working in courts and Extrajudicial Mediator in several institutions. Technical Coordinator of FGV Mediation. Executive Coordinator of the Judiciary Innovation and Research Center of FGV. Consultant for the FGV Mediation and Arbitration Chamber. Member of the Conciliation Management Committee of the CNJ. Negotiation professor at FGV EBAPE, LLM FGV Direito Rio, EMERJ and Carlos III University of Mediation instructor for the National Council of Justice Master's degree from Carlos III University of Madrid, and PhD in law from Paris III. of Justice. Master's degree from Carlo's III University of Madrid and PhD in law from Paris I Panthéon Sorbonne University. Coordinator of the specialization course in Appropriate methods of conflict resolution of CEPED at UERJ.



**Minister Jorge Messias** Minister of State for the Attorney General of the Union

Minister of State for the Attorney General of the Union, Attorney of the National Treasury. Graduated in Law from the Federal University of Pernambuco, Master and Doctor from the University of Brasília (UNB).



Karen Fassi Wilbur (Moderator) Co-founder, Georgetown Brazilian Law Association (BrazLA)

Karen Fassi Wilbur holds an LL.M. in International Legal Studies from Georgetown University Law Center, with a concentration in International Arbitration and Dispute Resolution. While at Georgetown, she co-founded and served as President of the Georgetown Brazilian Law Association (BrazLA) and was a Notes Advisor for the Georgetown Journal of International Law (GJIL). She also interned for the Honorable Peter J. Messitte at the U.S. District Court for the District of Maryland and completed an externship with the World Bank Group's Integrity Vice Presidency. Her professional experience includes positions in both the private sector and international organizations. In addition, she holds a Bachelor of Laws and a Master of Laws in general international law from the Sorbonne Law School.

#### Panel #11: The Constitutionality of Arbitration



**Celso Xavier** Partner at Xavier Gagliardi Inglez Schaffer Advogados

Celso Xavier has over 25 years of experience in complex litigation and bankruptcy issues. He served on the board of directors and co-headed the litigation practice of one of the most prominent full-service law firms in Brazil for successive terms. Celso holds an LL.M. from Stanford Law School (USA) and a law degree from the Pontifical Cathology of São Paulo (PUC-SP). He has also worked as an international lawyer at Fenwick & West LLP in the United States. Celso is actively involved in several important institutions, including: Member of the panel of arbitrators at the Arbitration and Mediation Center of the Brazil-Canada Chamber of Commerce (CAM-CCBC) and the Brazilian Chamber of Mediation and Arbitration (CAMARB); Member of the Steering Committee of the Arbitration Center of the American Chamber of Commerce (AMCHAM); Founding member of the Turnaround Management Association (TMA) in Brazil.



**Fernando Merino Partner at Steptoe** 

Fernando Q. Merino is a seasoned and versatile lawyer who works with companies and investors in Latin America. His interdisciplinary practice spans compliance, investigations, dispute resolution, M&A, corporate and securities law matters. Clients consistently praise Fernando for his business acumen and client-focused approach to legal issues. Fernando combines international experience with in-depth knowledge of local business and regulatory environments to provide tailored advice to Latin American companies and those conducting business in the region. Fernando developed his career combining private practice and executive positions. He has served as chief legal officer for major industrial and retail companies as well as financial institutions operating throughout Latin America. Notably, he was the chief legal officer for the largest retail and distribution company in Brazil and one of the region's largest conglomerates active in the steel, mining, railroad, and energy industries.



**Honorable Judge Abhner Youssif** Assistant Judge at the Brazilian Supreme Court

Assistant Judge in Brazilian Supreme Court. State Judge in São Paulo/Brazil. Ph.D. Candidate at State University of São Paulo (USP). LL.M. in Constitucional Law at the Uiversity of Brasíia (UnB). Professor of Constitutional Law at Mackenzie Presbyterian University (São Paulo) and at IDP (Brasília)



**Professor Anne Marie Whitesell** Professor at Georgetown University Law Center

Anne Marie Whitesell is Professor, LL.M. Program and Faculty Director, Program on International Arbitration and Dispute Resolution. Ms. Whitesell has practised with law firms in both the United States and in France, and has acted as arbitrator and counsel in numerous international arbitration cases. She was Secretary General of the ICC International Court of Arbitration from 2001 to 2007. She also previously taught at the Université de Paris I and the Institut de Droit Comparé. She serves as a member of various boards and committees related to dispute resolution and is the Director of the Alternative Dispute Resolution Center of the International Law Institute. Ms. Whitesell received her A.B. from Smith College, her J.D. from the University of Virginia School of Law and her Doctorate in Law from the Université de Paris I, Panthéon-Sorbonne.



#### **Professor Bruno Meyerhof Salama** Professor at UC Berkeley Law School

At UC Berkeley Law School, he teaches a range of courses, including Law and Economics, Comparative Arbitration Law, Monetary Law and Regulation, Law and Development, and Law Technology and Entrepreneurship. He also teaches Commercial and Business Law as part of the doctoral program at FGV Law School in São Paulo. As a founding partner of Salama Silva Filho Advogados, Bruno focuses on delivering expert legal opinions and advising on complex legal matters and disputes. He actively serves as an arbitrator and dispute resolution panelist at the Center for Arbitration and Mediation of the Chamber of Commerce Brazil-Canada, the American Chamber of Commerce, and the Brazilian Stock Exchange Arbitration Chamber. He has been a visiting professor at Columbia University Law School in New York and at Beijing Jiaotong University Law School in China. Bruno holds a J.S.D. and LL.M. from UC Berkeley Law School, an M.A. in Economics from FGV São Paulo, and an LL.B. from the University of São Paulo.



#### Gustavo Favero Vaughn (Moderator) Professor at the Brasiliense Institute of Public Law (IDP)

Professor at the Brasiliense Institute of Public Law (IDP). Master in Procedural Law from the Law School of the University of São Paulo, with an LL.M. from Columbia Law School. Auditor of the 4th Disciplinary Commission of the Superior Court of Sports Justice (STJD) of Football. He was an International Lawyer at Cleary Gottlieb Steen & Hamilton LLP in New York. Deputy Director of the São Paulo Lawyers Institute. Alumni Advisor for the American Review of International Arbitration. Academic Coordinator of the Arbitration Channel. Lawyer.

Panel #12: Intellectual Property Challenges in Brazil: Illegal Commerce, Smuggling, **Organized Crime and Public Security** 



**Abel Gomes** Former Appellate Judge (TRF-2) and professor at EMERJ

Abel Gomes has served as a judge for 12 years and as an appellate judge for 16 years, holding the distinction of being the longest-serving Appellate Judge dedicated to classes specialized in Industrial Property of the Regional Federal Court of the  $2_{nd}$  Region. He joined the  $1_{st}$  panel in 2005 and was rapporteur for over 300 decisions related to patents, trademarks, and industrial designs. His extensive experience in this area has solidified his reputation as one of Brazil's most knowledgeable and experienced magistrates in the field. In addition to his legal career, Mr. Gomes has been honored with the Peacemaker Medal by the Ministry of the Army in 1997, as well as the Medal of Order of Military Merit and Pedro Ernesto Medal in 2007, among other prestigious awards. He has also taken on significant educational and academic endeavors, serving as a Visiting Professor at the School of Magistracy of the State of Rio de Janeiro (EMERJ) and holds the position of Vice-President of the Permanent Forum of Philosophy. Ethics, and Legal Systems of position of Vice-President of the Permanent Forum of Philosophy, Ethics, and Legal Systems of EMERJ.



**Eduardo Calderari Director of Corporate Affairs at Philip Morris** 

Eduardo Calderari is a senior executive with over 30 years of experience in the pharmaceutical and multinational sectors. He has held leadership positions at renowned companies, including Interfarma, Roche, Bayer, GE Healthcare, Novo Nordisk, AstraZeneca, and Pharmacia Corporation. Currently, he is the Executive Director of External Relations at Philip Morris Brazil, where he is responsible for areas such as Government and Institutional Relations, Scientific & Medical Engagement, and Tax & Economics. Calderari is also an expert in negotiations with government and private institutions, as well as engaging with external stakeholders and government representations. He is a member of the Pharmaceutical Industry Consortium - LatAm Section of ISPOR International Society of Pharmaceutical Outcomes Research and HTAi - Health Technology Assessment International Society. Additionally, he serves as an Advisor to the CDESS - Economic, Social, and Sustainable Development Council of the Brazilian government.



**Guilherme Muraro Derrite** Secretary of Public Safety of the State of São Paulo

Guilherme Muraro Derrite is the current Secretary of Public Safety of the State of São Paulo and a Reserve Officer of the São Paulo State Military Police. With a distinguished career in public security, Derrite served as commander of elite units such as the ROTA and Tactical Force Platoons, and played a key role in training over a thousand military police officers. Elected Federal Deputy for São Paulo in 2018 and re-elected in 2022, he was active in major legislative committees and contributed to impactful laws. He holds degrees in Police Sciences, Law, and postgraduate qualifications in Legal and Constitutional Law. He is currently a master's candidate in Public Policy at IDP. His service has been recognized with numerous medals and honors, underscoring his dedication to public safety and national service.



#### Raysa Vital Brazil (Moderator) LL.M. in Intellectual Property Law at The George Washington University

Raysa holds an LL.M. degree in Intellectual Property Law from The George Washington University, Raysa holds an LLM. degree in Intellectual Property Law from The George Washington University, where she was honored with a Finnegan Scholarship and served as the LLM. Representative of the Latin American Law Student Association (LALSA) and as Chief of the the Music Law Association (MuLan). She also holds a postgraduate specialization in Intellectual Property Law from the Pontifical Catholic University of Rio de Janeiro (PUC-RIO) and a Bachelor of Laws from the State University of Rio de Janeiro (UERJ). She has over ten years of experience as an attorney in Brazil, advising clients in complex IP litigations, trademark prosecution, and providing legal counsel on IP contracts. Since completing her LL.M., Raysa has been working as an International Visiting Lawyer at Arent Fox in Washington, DC.

#### Cryptocurrency, Money Laundering and Online Betting



Beatriz Nóbrega National Association of Municipal and State Lotteries (ANALOME)

Beatriz Nóbrega de Sá is the Officer of Institutional Relations at the National Association of Municipal and State Lotteries (ANALOME) and a political consultant with over ten years of experience in government relations, public policy, and strategic advisement. She holds a law degree and is currently pursuing a master's in economics at the Brazilian Institute for Education, Development and Research (IDP). As a Senior Partner at Plano Public Affairs, Beatriz works on the coordination of parliamentary working groups and the strengthening of dialogue between the public, private, and social sectors, with a focus on issues related to transparency, innovation, and development.



Fernanda Tórtima

Fernanda Tórtima is a criminal defense attorney and founding partner of Tórtima, Galvão e Maranhão Advogados. She earned her law degree from Pontifícia Universidade Católica do Rio de Janeiro (PUC-Rio), is currently pursuing a PhD in Law at Fundação Getulio Vargas (FGV), holds a Master of Laws (Magistra Legum) from the University of Frankfurt am Main, Germany, and completed postgraduate studies in Financial Crime Law at the University of Coimbra in collaboration with the Brazilian Institute of Criminal Sciences (IBCCrim). She currently serves as Substitute Federal Director of the Brazilian Bar Association (OAB).



Maria Claudia Bucchianeri Former Justice at the Brazilian Electoral Court

Maria Claudia Bucchianeri is a lawyer, professor, and President of the Prerogatives Committee of the Brazilian Institute of Legislative Law (IBDL). With a distinguished career in constitutional and electoral law, she served as a Justice of the Superior Electoral Court ("TSE") from 2021 to 2023, where she was the institutional coordinator of the "TSE Women" initiative and the first female jurist appointed as Propaganda Judge during a presidential election. She holds a Master's degree in Law and State from the University of São Paulo and a specialization in Fundamental Rights from the University of Coimbra. She currently serves as a Federal Director for the Brazilian Bar Association (OAB/DF), Vice-Director of the Electoral Judiciary School of the TSE, and institutional coordinator of the TSE's Gender Policy Management Committee.



Andréa Magalhães University of Rio de Janeiro (UERJ) and BNDES

Experienced lawyer and researcher in economic development, with two masters and one doctoral degree in International Law and Economic Law. Legal counsel at the Brazilian National Development Bank (BNDES) since 2011. Former International Finance Development fellow at the World Bank, special law clerk at the Brazilian Supreme Court (STF), research assistant at the Center of Human Rights and Global Justice (CHR&GJ), and editor of the N.Y.U. Journal of Legislation and Public Policy. Recipient of prestigious awards, such as the Arthur T. Vanderbilt Scholarship, the Michael A. Schwind Scholarship in Global Law, a Ph.D. in Economic Law summa cum laude, and a Masters summa cum laude.



**Heitor Araujo (Moderator)** LLM Candidate at Georgetown University Law Center

Heitor is a Brazilian-qualified lawyer with over seven years of experience in internal investigations, corporate enforcement, and compliance. He is currently pursuing an LL.M. in International Business and Economic Law at Georgetown University Law Center, where he serves on the Executive Board of the Corporate Crime and Anti-Corruption Association and as the White-Collar & Compliance Chair of the Brazilian Law Association. He earned his law degree from Pontificia Universidade Católica de São Paulo (PUC-SP) and completed two postgraduate specialization programs at Fundação Getulio Vargas, focusing on Compliance and Law & ESG.

### Meet our **Team**



Ana Sofia Monteiro Signorelli Georgetown alumni, Consultant at the World Bank and Partner at Buzzi Signorelli Advocacia



**Daniela Innecco** Secretary General of the Brazilian Institute of Legislative Law - IBDL



Flávio Lipert LLM Candidate at Georgetown Law and Chair for International Trade at BrazLA



**Jessica Brum** Associate Director of Graduate Admissions at Georgetown Law



Karen Fassi Wilbur Co-founder, Georgetown Brazilian Law Association (BrazLA)



Lucas Silva Amorim PhD Candidate, University of São Paulo and Fulbright Visiting Researcher, Georgetown Law



Luiza Queiroz de Castro Associate Attorney at Buzzi Signorelli Advocacia



**Mariana Beltrame** Georgetown alumni and senior counsel at LL.M Student at Georgetown and Associate IDB Invest



**Mariana Vianna** Attorney at Felsberg Advogados



**Rodrigo Buzzi** Legal Consultant at Buzzi Signorelli

### Meet our **Sponsors**



Buzzi Signorelli Advocacia is a boutique law firm based in Brasília, composed of a team of specialized practitioners, mainly focused in Brazilian Superior Tribunals, Administrative Proceedings in Regulatory Agencies and arbitrations, encompassing practice areas such as criminal, regulatory, civil, commercial, labor, administrative and tax law. It operates in a diverse and multidisciplinary manner in all instances of State and Federal Justice, and carries out monitoring and consultancy activities before the Legislative, Executive and administrative branches in Brazil



Galdino & Coelho, Pimenta, Takemi, Ayoub Advogados is a team of specialized attorneys with large experience in conflict resolution, representing clients in complex litigations regarding arbitrations and court disputes in civil, corporate or bankruptcy nature.



ADVOGADOS & CONSULTORES

MDA LAW - Murillo de Aragão Advogados & Consultores is a Brasília-based law firm specialized in constitutional law, legislative law, political and legal risk analysis. Founded by renowned lawyer, political scientist, and consultant Murillo de Aragão, the firm combines deep legal expertise with strategic insight into the dynamics of Brazil's institutional and legislative environment. MDA LAW offers tailored legal solutions and advisory services to clients navigating the complex intersections of law, politics, and public policy in Brazil.



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#### Transport System

The Transport System is composed of the National Transport Confederation (CNT), SEST SENAT (Social Service of Transport and National Transport Learning Service), and the ITL (Transport and Logistics Institute). Together, these organizations work to strengthen the foundations of an efficient, safe, and modern transport system that supports Brazil's economic and social development. The system also conducts research, strategic studies, and public policy advocacy, contributing to informed decision-making and sustainable progress in the transport sector.



Instituto Brasileiro de Estudos Tributários

The Brazilian Institute for Tax Studies (IBET), founded in 1971, is one of Brazil's most respected and longstanding educational institutions specializing in Tax Law. The Institute offers a wide range of graduate programs—including master's degrees, specialization courses, and extension programs in taxation—some of which are also available internationally. IBET organizes both national and international congresses, fostering dialogue and innovation in the field. Its distinguished faculty comprises more than 300 experienced professors, all deeply committed to academic excellence and the advancement of high-level legal scholarship. With a presence in major cities across Brazil, IBET operates 31 campuses nationwide and has played a pivotal role in shaping the academic and professional development of tax law practitioners throughout the country.



With 15 years of history, Grupo FS has consolidated itself as the largest ecosystem of digital solutions and cybersecurity in the country, transforming the way Brazilians connect, protect themselves and consume technology. The Group delivers cutting-edge solutions in strategic areas such as digital security, cybersecurity, cloud storage and insurance. The group's impact is measurable with more than 65 million users, a direct reflection of the market's confidence and the robustness of its solutions.

Google is a global technology company focused on organizing the world's information and making it universally accessible and useful. For 20 years in Brazil, Google has been committed to harnessing the power of technology and artificial intelligence to foster the nation's digital transformation and contribute to its socio-economic progress. The company's operations in Brazil encompass a wide array of products and services, including Search, Android, Google Cloud, YouTube, Google Maps, and digital advertising platforms, all tailored to meet the needs of Brazilian users, businesses, and creators.

### Meet our **Sponsors**



Grupo Abril is one of the main media and communications conglomerates in Latin America, with 22 brands websites are accessed by 25% of the Brazilian population. Abril is committed to contributing to the dissemination of information, culture and entertainment, to the progress of education the development of free education, the development of free enterprise and the strengthening of the country's democratic institutions.



JBS is one of the world's leading food companies. Headquartered in São Paulo, Brazil, the company operates in over 20 countries with a strong presence across North America, South America, Europe, and Asia. Its broad portfolio spans beef, poultry, pork, lamb, eggs, and value-added products, marketed under globally recognized brands such as Swift, Pilgrim's Pride, Seara, Friboi, Moy Park, Just Bare, Primo, and Richmond. Founded in 1953, JBS has grown through a strategic combination of organic expansion and acquisitions, establishing itself operates in over 20 countries with a combination of organic expansion and acquisitions, establishing itself as a global leader in the food industry. The company is widely recognized for its commitment to sustainability, innovation, and food safety—driving initiatives to reduce environmental impact, uphold high standards of animal welfare and standards of animal welfare, and promote social responsibility throughout its value chain.

## Steptoe

In more than 100 years of practice, Steptoe has earned an international reputation for vigorous representation of clients before governmental agencies, successful advocacy in litigation and arbitration, and creative and practical advice in structuring business transactions. The firm is particularly noted for its capabilities in white-collar defense and other government investigations and enforcement, high-stakes litigation, patent and technology litigation, preventive international corporate compliance and challenging regulatory issues before the US government.



LEME is a consultancy firm specialized in highly complex demands, working in the areas of economic analysis and projections, infrastructure and economic regulation, antitrust and finance. Its services include the preparation of economic scenarios and projections, studies related to regulated sectors and the defense of competition, technical assistance in the administrative, judicial and arbitration spheres, as well as the structuring of operations for the purchase or sale of alternative assets. Leme has a multidisciplinary team of associated consultants, including economists, engineers, accountants and lawyers, capable of working on projects involving different areas of knowledge, including economics, finance, accounting, statistics and demography.



Menndel & Melo Advocacia is a boutique law firm exclusively focused on tax law, operating across legislative, judicial, administrative, and technological fronts. With a multidisciplinary team of tax attorneys, accountants, fiscal analysts, and political scientists, the firm delivers comprehensive national and international tax solutions designed to enhance efficiency, ensure compliance, and support business growth in a complex regulatory environment.

### CESAR ASFOR ROCHA

ADVOGADOS -

CAR Advogados is known for its small but highly specialized team of lawyers, dedicated not only to legal practice but also to academic and institutional roles, contributing to the legal community through publications and doctrinal works in various national legal journals. With a commitment to providing exceptional legal sources CAR Advogados gime to establish personalized relationships with each client services, CAR Advogados aims to establish personalized relationships with each client, offering a high level of trust, discretion, and lasting connections, ensuring every case receives the care and attention it deserves.



Braskem is a global company with industrial units located in Brazil, the United States, Germany and Mexico. Leader in the production of thermoplastic resins (PE+PP+PVC) in the Americas and 6th largest thermoplastic resins (PE+PP+PVC) in the Americas and 6th largest petrochemical company in the world. World leader in PE biopolymers from renewable feedstock and is the largest producer of PP in North America and a leader in PE production in Mexico. Created in August 2002 by the integration of six companies of the Odebrecht Organization and the Mariani Group, Braskem is today the largest producer of thermoplastic resins in the Americas and the largest producer of polypropylene in the United States.



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